Joint Logistics Education & Development Forum

Welcome

Fort Lee … home of the Army Logistics University

UNITED STATES SOUTHERN COMMAND

Rethinking SOUTHCOM

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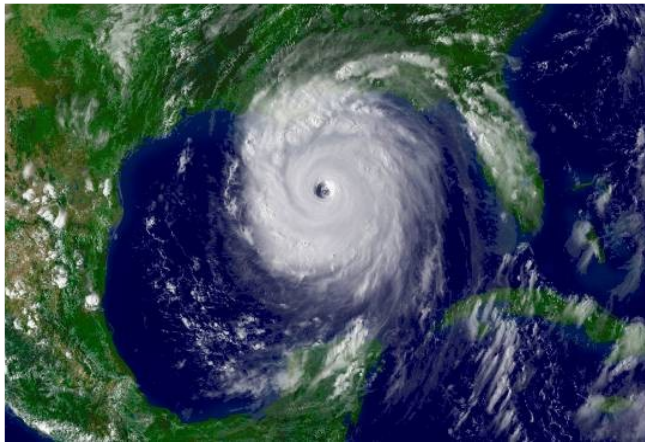
Enterprise Support Directorate (J4)

23 October 08

Agenda

- Security Challenges
- What We are Leaving Behind
- What We are Heading To
- New Model
- Logistics in an IA Environment
- Logistics Leader Development
- Log Curriculum Recommendations

Security Challenges



- Crime/urban gangs
- Narco-terrorism
- Illicit trafficking
- Transnational terrorism
- Logistical support / fundraising for Islamic Radical Groups
- Forgery/money laundering
- Mass migration
- Natural disasters

Threats are Transnational & Adaptive

We need Interagency, International, Private-Public Solutions

What We are Leaving Behind

- "Combatant Command" Culture
  - Designed to direct combat operations
  - Fire & Maneuver / Joint Integration
  - Prussian Staff Structure
    - J-1 through J-8
    - Myriad of Special Assistants
  - Multi-layered access to Commander
    - Highly filtered staff product
    - Slow, careful process
  - Sub-optimal for SOUTHCOM mission

What We are Heading To: Culture of Both War and Peace

- **Strategic communication focus**
  - **Launching Ideas not Missiles**
- **Interagency cooperation**
- **State Department presence**
- **Multinational Partnerships**
  - **Liaison officers**
- **Public-Private linkages**
- **Stronger Country Team Presence**

SECDEF Transformation

"25 Priorities"…Promulgated August 2007

"…initiate transformation of Southern Command toward an interagency operation."

Reorganize SOUTHCOM to improv

- ***Interagency integration***
- ***Multinational representati***
- ***Strategic communication***
- ***Private-Public Partnering***

Joint Interagency Security Command – South
A New Model

As of: June 2008

In place by 2010
New HQ Bldg 2011

An Interagency Enterprise

Commander

Mil Deputy to Commander
- ✓ Acting Commander
- ✓ Contingency Planning
- ✓ Crisis Action
- ✓ Operations Execution
- ✓ Uniformed Services Engagement

SES (DOS) Civ Deputy to Commander
- ✓ Foreign Policy Advisor
- ✓ Regional Strategy
- ✓ Theater Security Cooperation
- ✓ Interagency Engagement
- ✓ Business Engagement

Chief of Staff
- ✓ Strategic Communication
- ✓ Knowledge Management
- ✓ Staff Synchronization

Staff Coordination

Director:
Deputy: SES
Policy & Strategy Directorate (J5)
- ✓ "Operationalize" Policy
- ✓ Strategy
- ✓ Regional Insight

Director:
Vice:
Security Directorate (J2/3)
- ✓ IA Operations Center: Ops / Intel / Log / C2

Vice: YA3
Stability Directorate (J2/3/4/5/7)
- ✓ Law Enforcement
- ✓ Humanitarian Assist.
- ✓ Coalition Partnerships

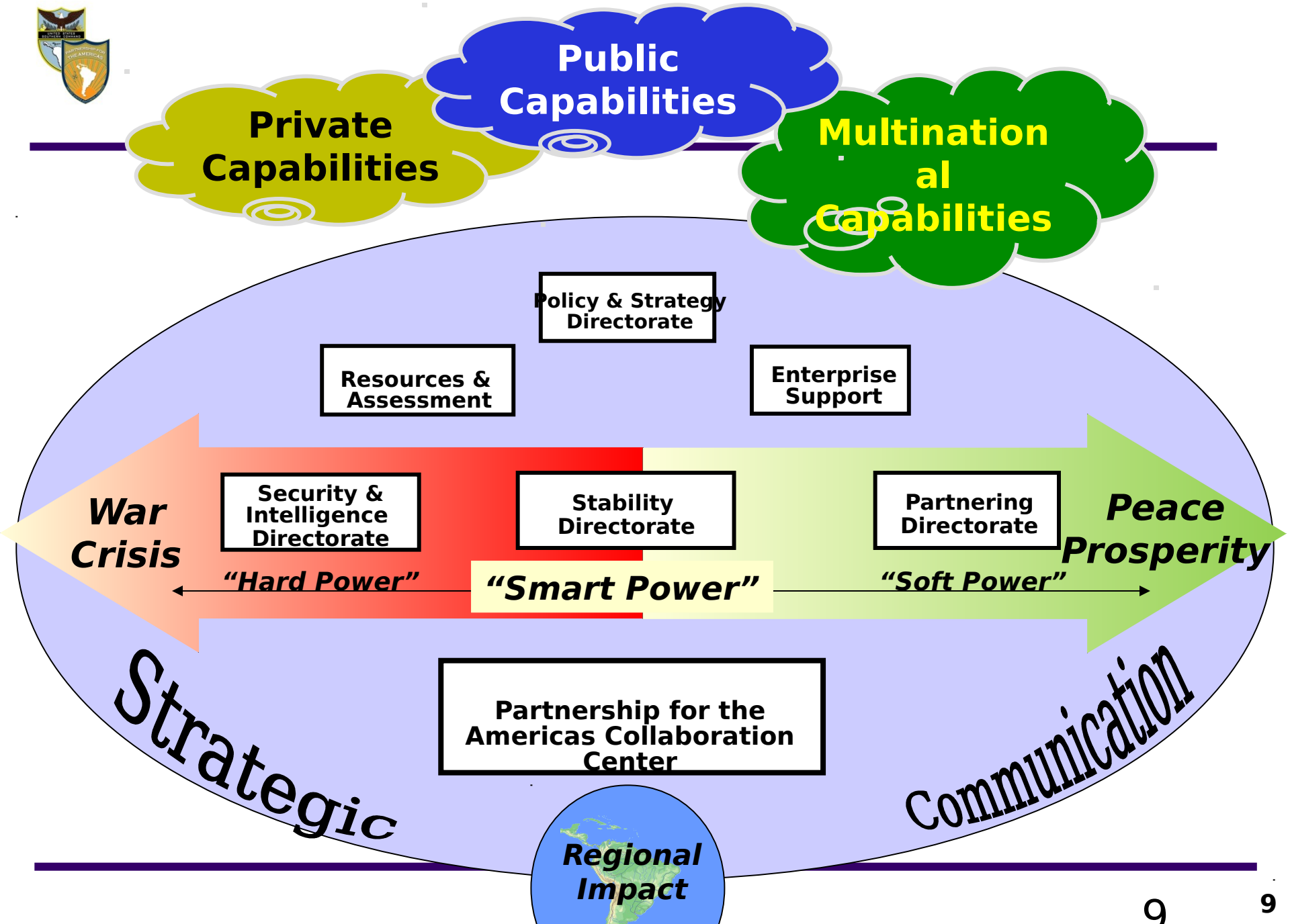
Director: SES
Vice: SES (DOS)
Partnering Directorate (J9/10)
- ✓ Public-Private Coop.
- ✓ Economic
- ✓ Governance

Director: SES
Deputy:
Resources & Assessment (J1/8)

Director: SES
Deputy
Enterprise Support (J4/6/Eng/Cmdt)

Military Command Chain

Deployed Forces


Public Capabilities
Private Capabilities
Multinational Capabilities
Policy & Strategy Directorate
Resources & Assessment
Enterprise Support
War Crisis
Security & Intelligence Directorate
Stability Directorate
Partnering Directorate
Peace Prosperity
"Hard Power"
"Smart Power"
"Soft Power"
Partnership for the Americas Collaboration Center
Strategic
Communication
Regional Impact

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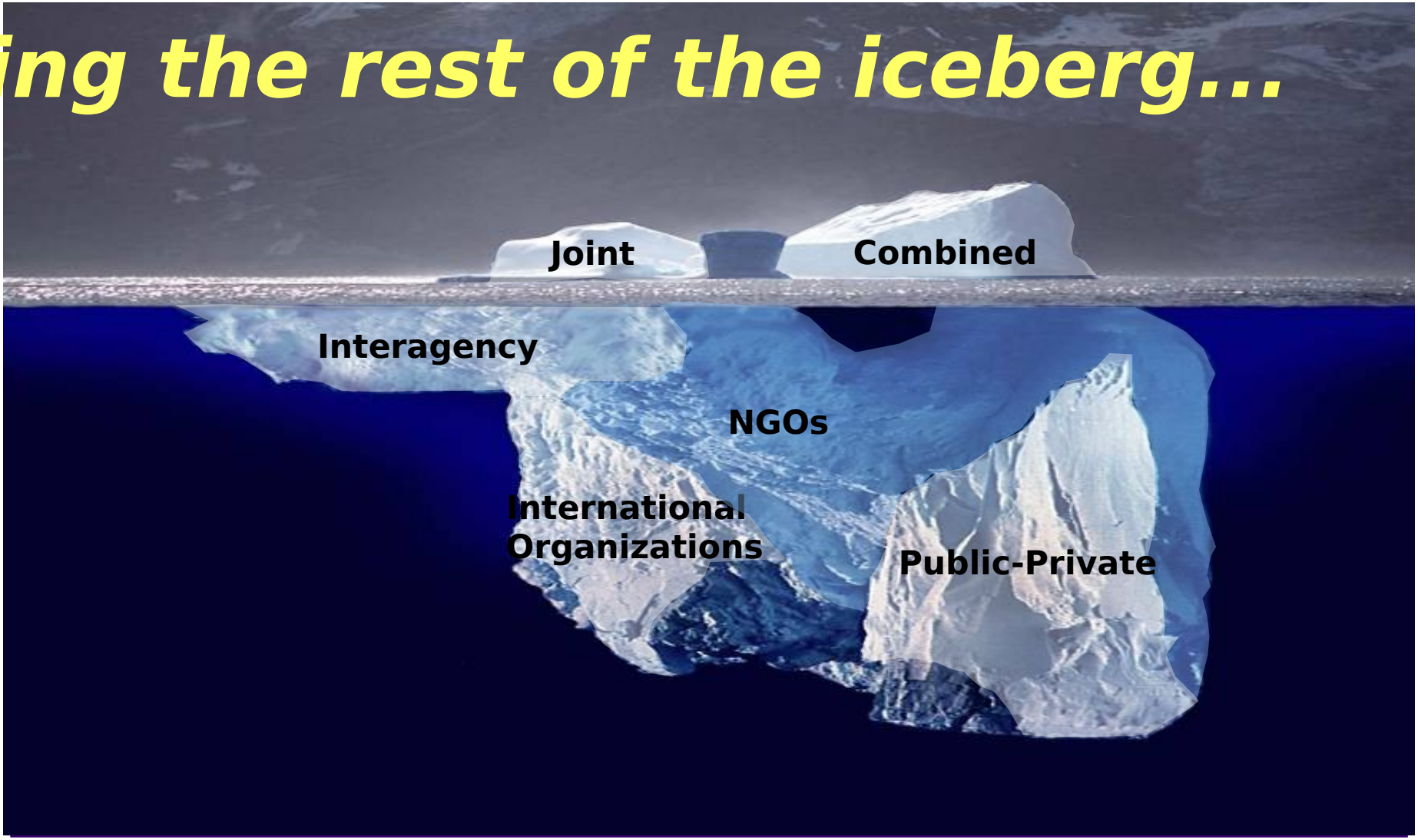
Partnering Vision



Logistics in an Interagency Environment

Logistics = Strategic Communication

- Requires Understanding of Interagency Capabilities
  - Platforms (Time/Distance)
  - Authorities (DEA/ATF)
- Greater coordination and integration of boards and cells
- Leveraging Opportunities
  - Commercial Transportation
  - Channel Flights
- Humanitarian Assistance
  - Working with USAID and OFDA

Log Univ Curriculum Recommendations

Identifying Joint Logistics Course Instruction of Value

SUSTAIN

- Read/Understand Joint Doctrine
- JOPP/JOPES
- Log Annex Development
- Log Estimate Development
- Support Concept Development
- TPFFD/RFF Plan & Exec
- Log CCIR
- Contract Planning

EXPAND

- Leap from Op/Tac to Strategic
- Application of Title 10
- Full Spectrum Log Capabilities
- Req/Cap/Shortfall Mitigation
- Exercises in Innovation
- Whole of Govt in Log U
- Joint Contract Planning
- GCCS

Questions?

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Enterprise Support